



## **Islamic Development Bank**

# **Project Implementation Assessment and Support Report (PIASR)**

**Project Code:** CIV0023

**Project Title:** Post-Conflict Reconstruction and Community Development Project

**Country:** COTE D'IVOIRE

28 March 2016 Version

## Executive Summary

(Maximum Length - 2 pages)

### Background

The Government's post-war reconstruction efforts and peace enhancing strategy is multi-sectoral and stresses community participation, rebuilding social capital, decentralization to increase local government involvement and engagement. In combination, these important elements will help reduce poverty and consolidate the countries peace building efforts for sustainable development. For example, much of infrastructure supporting agricultural activities such as community roads and markets have been damaged or destroyed. Here, the project will intervene in a number of sectors including agriculture, education, transport, health, water and access to micro finance.

A start-up workshop was held from 11th to 17th June 2013, followed by a follow-up mission from 13th to 19th March 2014. In the same context, a third mission (25th May-3rd June 2014) characterized by the launching of the project (31st May 2014) was held in the Mountains District. During this launching, local stakeholders (including political and technical leaders) were guided to select targeted infrastructure, especially community/feeder roads, health centers, schools, etc to reinforce principles of ownership and sustainability. In addition, a fourth mission (22-28 February 2015), found it good to create 06 Rural Economic Growth Centers: 01 Center in Danane, 01 Center in Man, 02 Centers in Duekoue and 02 in Guiglo. That change allowed the PIU to be closer to the communities and easily collect their needs: identification of infrastructure to be rehabilitated, selection of MEGs to be financed and vulnerable to be assisted as well as the value chain activities.

### Project Objective(s)

The Post Conflict Reconstruction and Community Development Project aims at contributing to improve the living conditions of populations living in the Mountains District (Regions of Tonkpi, Guemon and Cavally) and mainly vulnerable groups by quickly reducing poverty in rural areas and by promoting sustainable development.

The project development objectives are three-fold, to meet: (i) the urgent community-driver recovery and development needs in the war-affected and under-developed areas in Côte d'Ivoire; (ii) increase agricultural production, and (iii) provide access to basic social services/rural infrastructure.

### Key Findings

- Project Implementation Arrangements
- Project Procurement
- Delivery of Goods, Works and Services
- Disbursement
- Development Results

### Overall Score and Rating

Click here to enter text.

### Issues and Risks

Outputs

Risk 1: Sudden decrease of price (agricultural products)

Risk 2: Non involvement of targeted populations due to long waiting period regarding the project effective implementation

Risk 3: Damages related to natural and environmental factors (climate change, insects, pollution, flooding ...)

**Outcomes**

- Risk 4: Deterioration of sociopolitical and security situation particularly in the project intervention area
- Risk 5: Non availability of government funds
- Risk 6: Non involvement of local authorities

**FOLLOW-UP ACTIONS**

**COMPONENT A: FEEDER ROADS**

- Selection of contractors
- Execution of works

**COMPONENT B: ACCESS TO MICROFINANCE**

- Contracting with UNACOOPEC
- Capacity building
- Financing projects

**COMPONENT C: BLOCK FINANCE**

- Agreement with ONEP, ANADER, WEEMPOWER
- Procurement
- Execution of works

**COMPONENT D: CAPACITY BUILDING**

- Capacity building of the project's stakeholders
- Project sensitization

**COMPONENT G: CONSULTANCY SERVICES**

- Completion of selection of Monitoring and Evaluation, Project Implementation Manual Consultants and Auditor

**Overall Rating of Project Implementation Performance**

- |   |  |  |
|---|--|--|
|  | Highly Satisfactory (score: $\geq 3.6 - 4$ , which is 90% and above)   | <input data-bbox="1324 1346 1379 1400" type="checkbox"/> |
|  | Satisfactory (score: $\geq 2.4$ & $< 3.6$ , which is 60-89%)           | <input data-bbox="1324 1406 1379 1460" type="checkbox"/> |
|  | Partially Satisfactory (score: $\geq 1.4$ & $< 2.4$ , which is 35-59%) | <input data-bbox="1324 1467 1379 1520" type="checkbox"/> |
|  | Unsatisfactory (score: $< 1.4$ , which is less than 35%)               | <input data-bbox="1324 1527 1379 1581" type="checkbox"/> |

## 1. Project Data and Information

<b>A. Project Data and Information</b>	
Country	COTE D'IVOIRE
Project Code	CIV0023
Project Name	Post-Conflict Reconstruction and Community Development Project
Sector(s)	AGRICULTURE
Sub-Sector(s)	Integrated Rural Development
Sector Department	Agriculture and Rural Development
Sector Division	Integrated Rural Development Division
Executing Agency	Ministry of Planning and Development
Implementing Agency (if any)	National Community Development Program (PNDC) 08 BP2974 Abidjan 08 / Tel: (225) 22 42 26 38 Fax: (225) 22 42 26 47 E-mail: fmessan2001@yahoo.fr
Any Previous PIASRs with Date and Ratings PIASR 1 PIASR 2 PIASR 3	<ul style="list-style-type: none"> <li>• 11th to 17th June 2013</li> <li>• 13th to 19th March 2014</li> <li>• 22th to 28 February 2015</li> </ul>

<b>B. Key Dates</b>		
	<b>Planned</b>	<b>Actual/Current Status</b>
Date of Approval	September 2012	22 November 2012
Date of Signature	December 2012	22 November 2012
Date of Effectiveness	February 2013	1 <sup>st</sup> September 2013
Date of First Disbursement	April 2013	27 February 2014
Date of Last Disbursement	September 2017	September 2017
Number of Extensions of Last Date of Disbursement (with Dates)		
PIASR Mission Dates	<ul style="list-style-type: none"> <li>• 11<sup>th</sup> to 17<sup>th</sup> June 2013</li> <li>• 13<sup>th</sup> to 19<sup>th</sup> March 2014</li> <li>• 22<sup>nd</sup> to 28<sup>th</sup> February 2015</li> <li>• 21<sup>st</sup> to 28<sup>th</sup> March 2016</li> </ul>	

<b>C. Project Financing (Total Cost) – Amount in US\$ million</b>				
<b>Sr. No.</b>	<b>IDB / Government / Co-Financier (s)</b>	<b>Contribution</b>		
		<b>Originally Approved Amount</b>	<b>Total Approved Amount (Original and Additional)</b>	<b>Disbursed Amount (Actual)</b>
1	IDB (Total for All Modes)	28	28	0.63
1.1	Istisna'a Jed. Decl.	14.00	14.00	0.00
1.2	Loan	10.00	10.00	0.63
1.3	Loan ISFD	4.00	4.00	0.00
2	Government of Cote D'Ivoire	5.60	5.60	3.04
<b>Total Project Cost</b>		<b>33.6</b>	<b>33.6</b>	<b>3.67</b>

## 2. Project Implementation Arrangements

<b>Criteria</b>	<b>Score (1 – 4)</b>	<b>Remarks</b>
Staffing of the PMU/PIU with required expertise-capacity	4	Click here to enter text.
Continuity of the PMU/PIU staff	4	Click here to enter text.
Availability of counterpart funds as per the financing agreement	4	Click here to enter text.
Overall annual work plan of the PMU/PIU in place	4	Click here to enter text.
Annual procurement plan of PMU/PIU in place and updated	4	Click here to enter text.
Annual disbursement plan of PMU/PIU in place and updated	4	Click here to enter text.
Monitoring and evaluation system/plan of PMU/PIU in place and updated	4	Click here to enter text.
Submission of the progress reports to IDB	4	<b>PIASR</b>
IDB received audit reports as per the terms and conditions of financing agreement	N/A	<b>The Audit firm is not yet selected</b>
Financial progress against elapsed implementation period (%)	1	
<b>Average Score</b>	<b>3.67</b>	

### 3. Project Procurement

Status of the Contract Award							
Contract Category	Planned		Actual		Achievement on Amount (%)	Score (1 – 4)	Planned Date for Pending Contract Awards and Action Plan
	Contract Package No.	Amount (US\$ million)	Contract Package No.	Amount (US\$ million)			
<b>Goods</b>							
Office equipment	2015-0-0-0622/02-20	0.067	2015-0-0-0622/02-20	0.049	73.13	4	N/A
Computer equipment	2015-0-0-0623/02-20	0.061	2015-0-0-0623/02-20	0.052	85.24	4	N/A
Vehicles	2015-0-0-0624/02-20	0.360	2015-0-0-0624/02-20	0.347	96.39	4	N/A
Motorcycles	2015-0-0-0625/02-20	0.096	2015-0-0-0625/02-20	0.095	98.96	4	N/A
Office furniture	2015-0-0-0626/02-20	0.067	2015-0-0-0626/02	0.037	55.22	4	N/A
Software		0.033		N/A		1	N/A
<b>Average score Goods</b>						<b>3.5</b>	
<b>Works</b>							
64 rural water pumps construction in the Tonkpi, Guemon and Cavally regions	N/A	0.981	N/A	N/A			N/A
05 rural water systems construction in the Tonkpi, Guemon and Cavally regions	N/A	0.767	N/A	N/A			N/A
Construction of 24 lots of 3 classrooms in primary school in the Tonkpi, Guemon and Cavally Regions	N/A	0.96	N/A	N/A			N/A
Construction of 08 junior high school in the Tonkpi, Guemon and Cavally Regions	N/A	1.11	N/A	N/A			N/A

Construction of 09 Health centers	N/A	0.70	N/A	N/A			N/A
Rehabilitation of schools, health centers, rural water pumps	N/A	0.45	N/A	N/A			N/A
Development of low lands in the Tonkpi, Guemon and Cavally Regions	N/A	0.47	N/A	N/A			N/A
Lot 1: 49,4 km of feeder roads rehabilitation in the Cavally region	N/A	1.3	N/A	N/A			N/A
Lot 2: 35,1 km of feeder roads rehabilitation in the Cavally region	N/A	1.15	N/A	N/A			N/A
Lot 3: 66,6 km of feeder roads rehabilitation in the Cavally and Guemon regions	N/A	1.83	N/A	N/A			N/A
Lot 4: 59 km of feeder roads rehabilitation in the Guemon and Tonkpi regions	N/A	1.31	N/A	N/A			N/A
Lot 5: 28,4 km of feeder roads rehabilitation in the Guemon and Tonkpi regions	N/A	0.77	N/A	N/A			N/A
Lot 6: 34 km of feeder roads rehabilitation in the Guemon and Tonkpi regions	N/A	0.88	N/A	N/A			N/A
Lot 7: 152 km of feeder roads rehabilitation in the Tonkpi region	N/A	2.70	N/A	N/A			N/A
Lot 8: 152 km of feeder roads rehabilitation in the Tonkpi region	N/A	0.66	N/A	N/A			N/A

<b>Average score Works</b>							<b>N/A</b>
<b>Services</b>							<b>N/A</b>
Consultancy for Audit	N/A	0.29	N/A	N/A			<b>N/A</b>
Consultancy for Monitoring and Evaluation	N/A	0.12	N/A	N/A			<b>N/A</b>
Agreement with AGEROUTE for the rehabilitation / construction of feeder roads	N/A	0.58	N/A	N/A			<b>N/A</b>
Agreement with ONEP for the rehabilitation / construction of rural water supply	N/A	0.07	N/A	N/A			<b>N/A</b>
UNACOOPEC-CI Consultancy for micro finance component	N/A	0.45	N/A	N/A			<b>N/A</b>
Consultancy for Project Implementation Manual	N/A	0.07	N/A	N/A			
Consultancy to assist PMU/PIU for supervision of feeder roads rehabilitation in the Tonkpi Region	N/A	0.06	N/A	N/A			<b>N/A</b>
Consultancy to assist PMU/PIU for supervision of feeder roads rehabilitation in the Cavally and Guemon regions	N/A	0.06	N/A	N/A			<b>N/A</b>
Consultancy to assist PMU/PIU for studies and supervision of construction and rehabilitation of social infrastructure in the Tonkpi region	N/A	0.04	N/A	N/A			<b>N/A</b>
Consultancy to assist PMU/PIU for studies and	N/A	0.04		N/A			

supervision of construction and rehabilitation of social infrastructure in the Cavally et Guemon regions							
Consultancy for modular Community Empowerment Training (WEEMPOWER .INC)	N/A	0.959		N/A			
Agreement with ANADER for agricultural extension services	N/A	0.479		N/A			
Consultancy for Specialized NGOs, short term experts	N/A	0.230					
<b>Average score Service</b>							N/A
Others							
<b>Average Score</b>						N/A	

#### 4. Delivery of Goods, Works and Services

Compliance with Schedule, Cost and Quality as per the Contracts						
Goods/ Works/ Services Delivered	Contract Package No.	Score (1 – 4)				Actual Disbursements (US\$ million)
		As per Agreed Schedule	As per Agreed Cost	As per Agreed Quality	Average Score	
<b>Goods</b>						<b>0.145</b>
Office equipment	2015-0-0-0622/02-20	4	4	3	3.33	0.010
Computer equipment	2015-0-0-0623/02-20	4	4	3	3.33	0.010
Vehicles	2015-0-0-0624/02-20	4	4	4	3.67	0.069
Motorcycles	2015-0-0-0625/02-20	1	3	N/A	1.33	0.019
Office furniture	2015-0-0-0626/02-20	4	4	4	4	0.037
<b>Works (N/A)</b>						

Services (N/A)						
Others						
<b>Average Score</b>					No contracts for works. Audit firm and M & E selection ongoing process.	

#### 5. Disbursements (of IDB Financing)

Year	Planned Amount (US\$ million)	Actual Amount (US\$ million)	Achievements (%)	Score (1 – 4)	Planned Date for Pending Disbursements
<b>Annual</b>					
2014	5.76	0.5	8.68%	1	
2015	10.44	0	0%	1	
2016	11.60	0.15	1.29%	1	
<b>Cumulative</b>				<b>3</b>	
<b>Average Score</b>				<b>1</b>	

#### 6. Development Results

Describe the likelihood of achieving the overall development objective(s) of the project.

##### **COMPONENT A: RURAL INFRASTRUCTURE**

In line with the approved Project Appraisal Document, the Agreement with AGEROUTE has been signed and approved. The bidding documents have been submitted to the Executing Agency in order to send it to IDB for Non objection.

##### **COMPONENT B: ACCESS TO MICROFINANCE**

The Agreement with UNACOOPEC-CI will be signed as soon as the Executing Agency receives the IDB Non objection.

The Executing Agency has set up the Business Opportunity Observatory which generated the database containing 17 000 potential promoters.

### **COMPONENT C: BLOCK FINANCE**

The Executing Agency has conducted several field missions which concluded with the targeting of social infrastructure (details are indicated in the interventions matrix).

Regarding rural water points, the Executing Agency has submitted the Agreement with ONEP to IDB and the National Procurement Department for Non Objection.

To fast-track this component implementation the Executing Agency requests IDB Non Objection to deal with Regional Directors of the Ministry of Construction, Ministry of Health...

### **COMPONENT D: CAPACITY BUILDING**

The Executing Agency has been undertaking continuous community mobilization and sensitization activities to support and enhance the participation of community members in the reconstruction and rehabilitation of rural infrastructures.

To fast-track stakeholders' capacity building, the Executing Agency requests IDB Non Objection to deal with WEEMPOWER through a direct contracting.

### **COMPONENT E: SUPPORT TO PROJECT COORDINATION AND MANAGEMENT**

The Steering Committee has been established, the PMU and PIU staff is working.

The offices of the District Coordination in Man and the Regional Units of Danane, Duekoue, Guiglo are functioning.

The delivery of IT equipment (computers, printers, etc.) vehicles and office equipment and furniture is achieved.

### **COMPONENT G: CONSULTANCY SERVICES**

The Executing Agency has started the process of engaging consultancy firms (Monitoring and Evaluation Consultant, Auditor firm and Consultant for Project Implementation Manual) is ongoing process. The Executing Agency is expecting the IDB Non Objection.

Describe the intermediate outcomes of the project achieved so far.

Outputs	Indicators (CSIs and others)	Base line	Targets	Achievements to-date (%)	Score (1 – 4)	Remarks
Output 1	Feeder roads rehabilitated (km)	403	527	0	N/A	Ongoing process
Output 2	Rural water pumps constructed	N/A	64	0	N/A	Ongoing process
Output 3	Improved rural water systems constructed	7	5	0	N/A	Ongoing process
Output 4	Classrooms in primary schools constructed	.40	72	.0	N/A	Ongoing process
Output 5	Junior high schools constructed	N/A	8	.0	N/A	Ongoing process
Output 6	Health centers built or rehabilitated	11	9	.0	N/A	Ongoing process
Output 7	Classrooms rehabilitated	N/A	N/A	.0	N/A	Ongoing process
Output 8	Small irrigation canals constructed	40	N/A	.0	N/A	Ongoing process
Output 9	Markets built	60	N/A	0	N/A	Ongoing process
<b>Average Score</b>						

## 7. Potential Risks and Mitigation Measures

Sr. No.	Potential Risks	Suggested Mitigation Measures
1.	Sudden decrease of price (agricultural products)	Build storage facilities
2.	Non involvement of targeted populations	Information and sensitization
3.	Damages related to natural and environmental factors (climate change, insects, pollution, flooding ...)	Training, information and sensitization
4.	Deterioration of sociopolitical and security situation particularly in the project intervention area	Information and sensitization
5.	Non availability of government funds	Good programming and planning
6.	Non involvement of local authorities	Information and sensitization

## 8. Follow-up Action Plan

Sr. No.	Issues	Follow-up Actions	Responsibility	Timeframe
1.	Selection of contractors	Elaboration of bidding Documents and TORs	AGEROUTE	15/04/2016
		IDB Non Objection on Bidding documents and TORs of supervision consultants	IDB	30/04/2016
		Advertising	PMU	07/05/2016
		Evaluation	Local Bid evaluation committee	22/06/2016
		IDB Non Objection	IDB	07/07/2016
		Publication of results	PMU	22/07/2016
		Contracting	PMU/AGEROUTE/LINE MINISTRIES	07/08/2016
2.	Information and sensitization	Community information and sensitization	PMU/AGEROUTE	All along the component implementation
3.	Execution of Roads works (Feeder Roads)	Execution of Roads works	Firms	07/09/2016
		Control of works	Firms	07/09/2016
		Training of Maintenance Committees	PMU	15/11/2016
		Supervision of works	PMU	07/09/2016

Sr. No.	Issues	Follow-up Actions	Responsibility	Timeframe
4.	<b>Selection of firms for the execution/rehabilitation of Rural pumps, Rural Hydraulic systems, schools, health centers</b>	Agreement with ONEP	PMU; IDB	27/04/2015
		Elaboration of Bidding Documents concerning Rural pumps and Rural Hydraulic Systems	ONEP	27/04/2016
		Elaboration of Technical Documents	DR MIE, MSLS	27/04/2016
		IDB Non Objection on Bidding documents	IDB	11/05/2016
		Advertising	PMU	18/05/2016
		Evaluation	COJO	17/06/2016
		IDB Non Objection	IDB	03/07/2016
		Publication of results	PMU	18/07/2016
		Contracting	PMU/ONEP/LINE MINISTRIES	03/08/2016
5.	<b>Execution of works</b>	Execution of works	Firms	18/08/2016
		Control of works	ONEP	18/08/2016
		Training of Maintenance Committees	ONEP	18/08/2016
		Supervision of works	PMU/ONEP/REGIONAL DIRECTIONS	18/08/2016
6.	<b>Financing of Income Generating Projects</b>	Agreement with UNACOOPEC-CI	PMU/ IDB	27/04/2015
		Training of beneficiaries	PMU/ NGO	15/05/2015
		Financing of projects	UNACOOPEC-CI	30/05/2015
		Supervision of projects	PMU/ NGO	30/05/2015
7.	<b>Sensitization and Training of the Project Stakeholders</b>	Agreement with WEEMPOWER	PMU/ IDB	27/04/2016
		Agreement with ANADER	PMU/ IDB	27/04/2016
		Selection of NGOs	PMU/ IDB	15/05/2016
		Training of the Project stakeholders	PMU/ NGO	15/05/2015
8.	<b>Completion of Consultants selection</b>	Auditing Firm	PMU/ IDB	27/04/2016
		Consultant for Monitoring-Evaluation	PMU/ IDB	27/04/2016
		Consultants for the Project Implementation Manual (Procedures)	PMU/ IDB	12/05/2016
		Agreement with Regional Directions of Economic Infrastructures and Construction	PMU/ IDB	12/05/2016

**9. Overall Score**

Sr. No.	Criteria	Score
1	Project Implementation Arrangements	
2	Project Procurement: Status of the Contract Award	[Category]
3	Delivery of Goods, works and services	[Comments]
4	Disbursement	[Company]
5	Development Results	
<b>Overall Score</b>		Click here to enter text.
<b>Overall Rating</b>		Click here to enter text.

**10. Review and Comments**

Staff Responsible	Name and Signature	Date	Comments
Project Team Leader	Click here to enter text.	Click here to enter a date.	
Sector Division Manager		Click here to enter a date.	
OPS Department		Click here to enter a date.	
Sector Department Director		Click here to enter a date.	

**Appendix 1: Score and Rating Scale**

Overall Score	≥3.6 – 4	≥2.4 & < 3.6	≥1.4 & <2.4	<1.4
Overall Rating	Highly Satisfactory	Satisfactory	Partly Satisfactory	Unsatisfactory
Project Implementation Arrangement	No change/gap	Minor change/gap	Deviation/gap of <60%	Deviation/gap of >35%
Procurement <ul style="list-style-type: none"> <li>• Contract Award</li> </ul>	<ul style="list-style-type: none"> <li>• 90% or more of the target is being met</li> </ul>	<ul style="list-style-type: none"> <li>• Less than 90% and more than 60% of the target is being met</li> </ul>	<ul style="list-style-type: none"> <li>• Less than 60% of the target is being met</li> </ul>	<ul style="list-style-type: none"> <li>• Less than 35% of the target is being met</li> </ul>

<b>Delivery of Goods, Works and Services</b> <ul style="list-style-type: none"> <li>• Schedule</li> <li>• Cost</li> <li>• Quality</li> </ul>	<ul style="list-style-type: none"> <li>• &lt;6 months delay</li> <li>• Less than 10% variation</li> </ul>	<ul style="list-style-type: none"> <li>• 6-12 months delay</li> <li>• Less than 40% variation</li> </ul>	<ul style="list-style-type: none"> <li>• 12-18 months delay</li> <li>• Less than 65% variation</li> </ul>	<ul style="list-style-type: none"> <li>• &gt;18 months delay</li> <li>• More than 65% variation</li> </ul>
<b>Disbursement</b> <ul style="list-style-type: none"> <li>- Annual</li> <li>- Cumulative</li> </ul>	90% or more of the target is being met	60% or more of the target is being met	35% or more of the target is being met	<35% of the target is being met
<b>Development Results</b> <ul style="list-style-type: none"> <li>- Outputs</li> </ul>	90% or more of the target is being met	60% or more of the target is being met	35% or more of the target is being met	Less than 35% of the target is being met